### 8th Steering Committee Meeting of 06 February 2023

#### Summary of Decisions

### PARTICIPANTS

**Chair of the Steering Committee:**
- Antonio Vitorino (IOM – Director General)

**Member States:**
- Emmanuel Kwame Asiedu Antwi (Ghana - Ambassador and Permanent Representative in Geneva)
- Obay N. Allah Khallil Al-Taii (Iraq - Deputy Permanent Representative in Geneva)
- Mohammad Sufiur Rahman (Bangladesh – Ambassador and Permanent Representative in Geneva)

**Donors:**
- Jorge Gonzalez-Mayagoitia (Mexico – First Secretary in Geneva)
- Marianne Kress (Denmark - Ambassador and Director for the Department of Migration, Stabilization and Fragility)
- Christophe Leonzi (France - Ambassadeur Chargé des Migrations)

**Stakeholders:**
- Carolina Gottardo (International Detention Coalition - Executive Director)
- Stella Opoku-Owusu (African Foundation for Development - Deputy Director)
- Ghada Hammouda (Private Sector - Chief Sustainability and Marketing Officer, Qalaa Holdings)

**United Nations:**
- Monica Ferro (UNFPA – Director, Geneva Office)
- Andres Franco (UNICEF - Deputy Director, Public Partnerships Division)
- Anna Ricoy (FAO - Liaison Officer with the FAO Liaison Office in Geneva)

**Ex-officio members:**
- Jennifer Topping (UNDP MPTF Office - Executive Coordinator)
- Philippe Grandet (Migration MPTF Fund Management Unit - Head)
AGENDA

The Steering Committee had before them the following agenda:

15:00 – 15:10  OPENING REMARKS
   • Opening remarks by the Chair of the Steering Committee

15:10 – 15:40  EXTERNAL EVALUATION OF THE FUND: FINDINGS AND RECOMMENDATIONS
   • Presentation by the Lead External Evaluator
   • Discussion on the evaluation findings and recommendations

15:40 – 15:50  OVERVIEW OF THE FUNDING STATUS
   • Overview of funding status by the Executive Coordinator of the UNDP MPTF Office

15:50 – 16:20  INVESTMENT PLAN AND RESOURCE MOBILIZATION
   • Overview of Investment Plan 2023-2026
   • Discussion on the draft Investment Plan 2023-2026, capitalization targets, and resource mobilization

16:20 – 16:35  OPERATIONS MANUAL REVISIONS & GUIDANCE NOTES
   • Short presentation of revisions and additions to be made to the Operations Manual, annexes, Results Monitoring Framework, and Migration MPTF Terms of Reference
   • Discussion on Steering Committee member rotation

16:35 – 16:50  FUND ALLOCATIONS AND PROGRAMME SELECTIONS
   • Presentation by the Chair/FMU for endorsement of the recommendations made by the Technical Group

16:50 – 17:00  CLOSING AND NEXT STEPS
   • Discussion on next steps
The following is a summary of decisions reached, all by consensus, under each agenda item.

**External Evaluation of the Fund: Findings and Recommendations**

At the June 2022 meeting, the Steering Committee decided to commission an external evaluation of the Migration MPTF, in order to feed into the preparation process of the 2023-2026 Investment Plan and in line with good practice of UN pooled funding instruments. The focus of the evaluation was on the overall functioning of the Fund itself, with specific objectives to assess the sustainability of the Fund, its governance structure, its alignment with the GCM guiding principles, the quality and diversity of the overall programme portfolio and the contribution the Fund makes to strengthening partnerships in the field of migration.  

A presentation was made by the lead external evaluator, Mr Larrabure from DUNDEX and discussions followed on the key evaluation findings and recommendations. The below summarises the evaluation recommendations, and the way forward agreed upon by the Steering Committee.

**RECOMMENDATION 1:** In order to increase the effectiveness of the Steering Committee while maintaining the principle of frequent rotation of its membership, the Steering Committee tenure could be increased to three years.

- The Steering Committee agreed to increase the membership rotation cycle to three years. One third of the Steering Committee members will rotate every year instead of half the membership as is currently the rule. However, the transition will be gradual and current members will have the option to limit their tenure to the originally agreed two-year period.

**RECOMMENDATION 2:** In order to streamline the management of the ongoing Joint Programmes, the Steering Committee could delegate to the Fund Management Unit (FMU) the authority to approve no-cost extensions of up to 1 year.

- The Steering Committee agreed to delegate to the FMU the authority to approve Joint Programme no-cost-extensions of up to 1 year.

**RECOMMENDATION 3:** In order to allow the FMU to discharge important additional functions such as knowledge management communications, and further improve the result framework monitoring as

---

well as fund raising, the Steering Committee could put out a request to the donors of the Fund, with the objective of filling two additional posts via secondments and or additional Junior Professional Officers.

- The Steering Committee acknowledged the recommendation and will consider various means to strengthen and/or support the FMU in the future.

RECOMMENDATION 4: In order to diversify the donor base, traditional donors could be encouraged to offer additional funding to match contributions from non-traditional donors, offering them an incentive to contribute, even with modest amounts.

RECOMMENDATION 5: In order to gain access to key decision makers in both new governmental potential donors as well as in private foundations, the Steering Committee (working with the members of the UNNM and the GCM Champion Countries) could identify and recruit for each region a “goodwill ambassador”.

- The Steering Committee agreed to hold an extraordinary meeting in March 2023 to further discuss resource mobilization issues, including incentives to further broaden the donor base and possible recruitment of “goodwill ambassadors”.

RECOMMENDATION 6: The IOM Director General, in his capacity as Chairman of the Steering Committee of the Migration Multi-Partner Trust Fund, in cooperation with the members of the UN Migration Network should start a dialogue with the World Bank and the major donors in order to avoid the duplication of efforts between the Migration Multi-Partner Trust Fund and KNOMAD and to clarify their respective roles. This dialogue should be based on the will of the international community, as expressed in the UN General Assembly.

- The Steering Committee agreed that continued discussions with the World Bank would be important to ensure complementarity of various efforts. It was also noted that, as a Member of the Executive Committee of the United Nations Network on Migration, the World Bank is expected to support advocacy and fundraising efforts for the Migration MPTF.

Overview of the Funding Status

Ms Topping of the Multi-Partner Trust Fund Office (Administrative Agent of the Fund) provided an overview of the funding status of the Migration MPTF (data publicly available on the Migration MPTF section of the UNDP MPTFO Gateway).²

² See https://mptf.undp.org/fund/mig00
Ms Topping confirmed that, from the Administrative Agent perspective and as noted in the evaluation report, the Fund is viable but continues below potential both for its ambition/demand and mandate as a funding mechanism called for by a UN resolution.

Lastly, Ms. Topping highlighted that contributions to pooled funds have continued to grow and that such instruments remain particularly relevant and constitute a key tool in the context of the UN Reform.

Investment Plan and Resource Mobilization

The external evaluation of the Fund confirmed that the Fund’s Investment Plan 2021-2022 successfully ensured quality, balance and diversity of the funded Joint Programmes and the pipeline, including the Joint Programmes identified as priorities.

Following on this, the Steering Committee approved the Migration MPTF Investment Plan 2023-2026, which defines the fundraising target and provides a framework for Steering Committee deliberations on funding allocations. The period covered aligns with the International Migration Review Forum (IMRF) cycle.

The Investment Plan reaffirms the primacy of quality, alignment to GCM 360-degree approach and guiding principles, and the Fund’s aim to ensure thematic balance, geographic balance and diversity of partnerships. Additional considerations are also incorporated from the 2022 IMRF Progress Declaration recommendations, such as: addressing the impact of climate change on migration; improving migrants’ access to health-care services; increasing attention to preventing loss of migrant lives along perilous routes; and protecting children in the context of migration. The Steering Committee also identified the need to further strengthen the Fund’s portfolio on regional or multi-country programming, in particular through application of a whole-of-migratory route approach that address the interconnected nature and dynamics of migratory movements across countries of origin, transit and destination.

The Fund’s total capitalization target adopted by the Steering Committee is USD 150 million by 2026, the year of the next IMRF, which represents approximately an additional USD 110 million over the four years covered by this Investment Plan. This amount is expected to be reached incrementally with annual funding targets of USD 20 million in 2023, USD 25 million in 2024, USD 30 million in 2025 and USD 35 million in 2026.

To achieve these targets, the Steering Committee called for the preparation of a resource mobilization strategy that will be discussed at an ad hoc meeting in March 2023.

Operations Manual Revisions and Guidance Notes

As the Operations Manual is a living document that often needs revisions to enhance processes and integrate lessons learned, several revisions and updates were approved by the Steering Committee. Many of the programmatic revisions and updates include alignment to the evaluation findings and
recommendations, as well as alignment and reference to the *UNSDG Guidance Note on a New Generation of Joint Programmes (October 2022).*

Of note, two new Guidance Notes were developed following Steering Committee request at the previous meeting, under the leadership of UNICEF, IDC and AFFORD. These two Guidance Notes were subsequently approved by the Steering Committee.

- The guidance on Child Sensitivity, a GCM guiding principle, requires partners to consider potential positive and negative impacts of the Joint Programme on children, whether intended or unintended and whether or not the programmes focus specifically on children. Through this Child Sensitivity Marker, the Migration MPTF tracks allocation of funding for protecting, respecting and fulfilling children’s rights and addressing children’s needs.
- The Guidance Note on Engagement with Civil Society, Migrants and Communities is aligned to both the whole-of-society and people-centred GCM guiding principles. It provides guidance for Joint Programmes to meaningfully engage with civil society, migrants, and communities in all aspects of the programmes: design, implementation, management, and evaluation.

Also, in line with the evaluation recommendations, two important revisions were approved:

- Authority has been delegated to the FMU to approve Joint Programme no cost extensions up to 12 months. This proposed change has no budgetary implications, but will allow expediency in implementation.
- The Steering Committee member rotation cycle has been increased to 3 years, by rotating a third of the Members every year, instead of half. This would apply for new members going forward as well as to some amongst the current members but not all, to allow for a gradual transition.

---

**Funding Allocations and Programme Selections**

**Programme Selections**

**Joint Programme Documents**

The Fund prioritized 11 Joint Programmes (2 per each thematic area plus one additional for thematic area 3), in line with the Investment Plan approved at the December 2020 Steering Committee meeting. Ten priority Joint Programmes previously submitted by Nigeria, Serbia, El Salvador, Zimbabwe, Ethiopia, Gabon-Togo, Costa Rica, Republic of Moldova, Morocco, and Peru have already been approved; and one

---

new Joint Programme document was submitted for review and consideration by this Steering Committee meeting.

The Joint Programme document titled “Strengthening government capacity to ensure safe, orderly, and regular Migration (GCM)” from Nepal under Thematic Area 4 was received for consideration at this meeting. However, it was assessed as not meeting the requirements outlined in the Operations Manual and was not approved by the Steering Committee.

**Concept Notes**

Twenty-one new concept notes were received ahead of the meeting, bringing the total of submissions to 140 from 90 different countries and regions to date. Following the eligibility and quality review, the following seven concept notes were included in the pipeline of Joint Programmes.

<table>
<thead>
<tr>
<th>Concept Notes approved for inclusion in the Pipeline of Joint Programmes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Thematic Area</strong></td>
</tr>
<tr>
<td>1</td>
</tr>
<tr>
<td>2</td>
</tr>
<tr>
<td>2</td>
</tr>
<tr>
<td>3</td>
</tr>
<tr>
<td>4</td>
</tr>
</tbody>
</table>

---

4 Original submission was under Thematic Area 2, but upon review, the Steering Committee recommends moving to Thematic Area 1.
Concept Notes approved for inclusion in the Pipeline of Joint Programmes

<table>
<thead>
<tr>
<th>Thematic Area</th>
<th>Country / Countries</th>
<th>Region / Sub region</th>
<th>Joint Programme Title</th>
<th>PUNOs</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Brazil</td>
<td>Americas / South America</td>
<td>Strengthening capacities of border municipalities in the Brazilian Amazon to face the challenges of migration, climate change and health</td>
<td>IOM, WHO</td>
</tr>
<tr>
<td>5</td>
<td>Türkiye</td>
<td>Europe</td>
<td>Improved social cohesion for Persons under the Law on Foreigners and International Protection in two provinces</td>
<td>IOM, UNDP, UNFPA, UN Women</td>
</tr>
</tbody>
</table>

Approval of FMU 2023 budget

In line with the December 2021 decision to gradually transfer the cost of the Fund Management Unit from IOM to the Migration MPTF, the Steering Committee approved an allocation of USD 425,860 to contribute to the 2023 operating budget of the Fund Management Unit. IOM will cover the remaining half of the budget.

Fund Allocations

Taking into consideration the volume of resources available, the donor earmarking, geographic and thematic balance, it was agreed to allocate resources to three Joint Programmes which were amongst the approved priority Joint Programmes.

Allocation of Resources to Joint Programmes

<table>
<thead>
<tr>
<th>Thematic Area</th>
<th>Country</th>
<th>Region / Sub region</th>
<th>Joint Programme Title</th>
<th>PUNOs</th>
<th>Budget (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Nigeria</td>
<td>Africa / West and Central Africa</td>
<td>Strengthening Fact-Based and Data-Driven Migration Governance and Management in Nigeria</td>
<td>IOM, UNODC</td>
<td>2,000,000</td>
</tr>
<tr>
<td>3</td>
<td>Costa Rica</td>
<td>Americas / Central and North America</td>
<td>Strengthening Law Enforcement and Criminal Justice Agencies' Capacity to Coordinate and Exchange Information to Investigate and Prosecute Human Trafficking and the Smuggling of Migrants</td>
<td>IOM., UNODC, UN Women</td>
<td>2,300,000</td>
</tr>
</tbody>
</table>

5 Original submission was under Thematic Area 2, but upon review, the Steering Committee recommends moving to Thematic Area 5.
Identification of New Priority

In line with the approach outlined in the 2023-2026 Investment Plan and following the decisions to fund three Joint Programmes (Nigeria, Costa Rica and Morocco under Thematic Areas 1, 3 and 5) and reject one (Nepal under Thematic Area 4), new priority Joint Programmes needed to be identified from within the pipeline. To maintain two priority Joint Programmes under each thematic area, Joint Programmes under Thematic Areas 1, 4 and 5 were selected. In addition, due to the high demand under Thematic Area 2 and the many quality concept notes received, the Steering Committee exceptionally approved selecting one additional priority under this thematic area. In total, the following four new priority pipeline Joint Programmes with a strong focus on addressing the impact of climate change on migration were selected:

- **Thematic Area 1**: “Harnessing synergies between Climate Change Adaptation and Risk Reduction in Migrant-Inclusive Health System Responses” submitted by IOM, WHO and UNDRR in the **MENA** region (Jordan, Iraq, Lebanon).
- **Thematic Area 2**: “Enhancing the resilience to climate change of migrant and vulnerable households in the coastal areas of Odisha State and drought-prone areas of Telangana State” submitted by FAO and IOM in **India**.
- **Thematic Area 4**: “Supporting Migrant’s inclusion in Türkiye’s Transition to a Green Economy” submitted by IOM and UNIDO in **Türkiye**.
- **Thematic Area 5**: “Strengthening capacities of border municipalities in the Brazilian Amazon to face the challenges of migration, climate change and health” submitted by IOM and WHO in **Brazil**.

Overall, the eleven priority Joint Programmes and their respective status in the approval process are summarised below:

<table>
<thead>
<tr>
<th>Priority Joint Programmes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Thematic</strong></td>
</tr>
<tr>
<td>1</td>
</tr>
</tbody>
</table>

6 Please note Thematic Area 3 had exceptionally had three priority joint programmes already. As such, with the funding of Costa Rica, it now has two priority joint programmes, in line with other thematic areas, and aligned to the original Investment Plan.
<table>
<thead>
<tr>
<th>Thematic Area</th>
<th>Country, Countries</th>
<th>Region/ Sub-Region</th>
<th>Joint Programme Title</th>
<th>PUNOs</th>
<th>Budget (USD)</th>
<th>Status of Joint Programme document</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>MENA</td>
<td><strong>maximizing development potential of migration</strong></td>
<td>UNDP, UNHCR</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Jordan, Iraq, Lebanon</td>
<td>MENA</td>
<td><strong>Harnessing synergies between Climate Change Adaptation and Risk Reduction in Migrant-Inclusive Health System Responses</strong></td>
<td>IOM, WHO, UNDRR</td>
<td>3,200,000</td>
<td>Requested</td>
</tr>
<tr>
<td></td>
<td>El Salvador</td>
<td>Americas / Central and North America</td>
<td><strong>Strengthen the government capacities in protection and reintegration of migrant persons and their families for a holistic approach with a human rights focus</strong></td>
<td>IOM, WFP, UNFPA</td>
<td>3,400,000</td>
<td>Approved</td>
</tr>
<tr>
<td>2</td>
<td>Zimbabwe</td>
<td>Africa/ Southern Africa</td>
<td><strong>Strengthening Protection, Safety and Wellbeing Of Unaccompanied Minors And Separated Children</strong></td>
<td>IOM, UNICEF</td>
<td>2,483,375</td>
<td>Approved</td>
</tr>
<tr>
<td></td>
<td>India</td>
<td>Asia / South Asia</td>
<td><strong>Enhancing the resilience to climate change of migrant and vulnerable households in the coastal areas of Odisha State and drought-prone areas of Telangana State</strong></td>
<td>FAO, IOM</td>
<td>3,000,000</td>
<td>Requested</td>
</tr>
<tr>
<td>2</td>
<td>Ethiopia</td>
<td>Africa / East Africa</td>
<td><strong>Provision of essential services, protection and economic empowerment to support the inclusion and integration of migrant street children, youths, and adolescents in Addis Ababa</strong></td>
<td>ILO, UN Habitat, WHO</td>
<td>1,500,000</td>
<td>Approved</td>
</tr>
<tr>
<td>3</td>
<td>Gabon-Togo</td>
<td>Africa / West and Central Africa</td>
<td><strong>Addressing irregular migration and combatting transnational crime in human trafficking along maritime and land routes from Togo to Gabon</strong></td>
<td>UNODC, UNICEF</td>
<td>2,200,000</td>
<td>Approved</td>
</tr>
<tr>
<td>4</td>
<td>Republic of Moldova</td>
<td>Europe</td>
<td><strong>Leveraging the positive impact of migration on Moldova’s development through improved policy evidence and better engaged diaspora</strong></td>
<td>IOM, UNDP, UNICEF, WHO</td>
<td>2,000,000</td>
<td>Approved</td>
</tr>
<tr>
<td>Thematic Area</td>
<td>Country, Countries</td>
<td>Region/Sub-Region</td>
<td>Joint Programme Title</td>
<td>PUNOs</td>
<td>Budget (USD)</td>
<td>Status of Joint Programme document</td>
</tr>
<tr>
<td>---------------</td>
<td>--------------------</td>
<td>-------------------</td>
<td>-----------------------</td>
<td>-------</td>
<td>-------------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>4</td>
<td>Türkiye</td>
<td>Europe</td>
<td>Supporting Migrant’s inclusion in Türkiye’s Transition to a Green Economy</td>
<td>IOM, UNIDO</td>
<td>2,500,000</td>
<td>Requested</td>
</tr>
<tr>
<td>5</td>
<td>Peru</td>
<td>Americas / South America</td>
<td>Strengthening socioeconomic inclusion and access to comprehensive quality healthcare and protection of refugees and migrants and receiving communities in the COVID-19 context in the district of San Juan de Lurigancho-SJL, Lima, Peru</td>
<td>ILO, IOM, UNFPA, WHO</td>
<td>2,053,567</td>
<td>Approved</td>
</tr>
<tr>
<td>5</td>
<td>Brazil</td>
<td>Americas / South America</td>
<td>Strengthening capacities of border municipalities in the Brazilian Amazon to face the challenges of migration, climate change and health</td>
<td>IOM, WHO</td>
<td>2,500,000</td>
<td>Requested</td>
</tr>
</tbody>
</table>

**Way Forward**

The Migration MPTF Consultative Forum and the next “regular” Steering Committee meeting will be held during the week of October 16 when the United Nations Network on Migration will hold its Annual Meeting. Amongst other topics, the agenda of the meeting will include an in-depth review of the Joint Programme pipeline, in order to ensure its continued relevance and the 2024 risk management review exercise.

Prior to this, in March 2023, the Steering Committee will convene an ad hoc meeting entirely focused on resource mobilization. Also, to avoid unnecessary delays in implementation of programmes, key programming decisions, including funding allocations, will be taken via a written procedure in June/July 2023. These decisions will be prepared through the regular process by the Technical Group.

As part of the gradual transition to the 3-year tenure, rotation of four Steering Committee members (one member of the UN Network on Migration, one Stakeholder, one donor and one country of origin, transit and destination) will take place in December 2023.